



The Lean Extended Enterprise: Moving Beyond the Four Walls to Value Stream Excellence

By Terence T. Burton, Steven M. Boeder

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This book provides executives, managers and educators with a comprehensive implementation plan for implementing enterprise-wide lean. Using the Lean Extended Enterprise Reference Model (LEERM), it demonstrates that by deploying the right methodologies and technologies to the right situation you can achieve breakthroughs in performance. It also illustrates how to integrate lean, six sigma, kaizen and enterprise resources planning into a total business improvement initiative, beyond the four walls of an organization. Key Features Demonstrates how to integrate Lean, Six Sigma, Kaizen, ERP into a total business improvement initiative and how to apply the right method to the right opportunities to achieve breakthroughs in performance Illustrates how to develop, organize, launch, and lead a successful enterprise-wide lean operating philosophy, from the executive suite to the shipping dock, and upstream and downstream with suppliers and customers respectively through the total value chain Explains how to apply lean to non-traditional "soft process" areas such as: product development, engineering, customer service, production planning/purchasing, and other support functions Includes implementation tools, assessment guides and templates

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Key Features

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- Sales Rank: #1270679 in Books
- Brand: Brand: J Ross Pub
- Published on: 2003-05-30
- Original language: English
- Number of items: 1
- Dimensions: 9.46" h x .82" w x 6.04" l, 1.13 pounds
- Binding: Hardcover
- 296 pages

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Editorial Review

Review

"The Lean Extended Enterprise: Moving Beyond the Four Walls to Value Stream Excellence provides a far-reaching implementation plan for enterprise-wide Lean. Burton and Boeder discuss how integrate the total value stream, vertically, horizontally and laterally, and achieve success through empowered people and teams, cultural transformation, and an integration of Lean, Six Sigma, Kaizen, and enabling IT technologies such as ERP, SCM, CRM, PLM networks, exchanges and portals. Using the Lean Extended Enterprise Reference Model (LEERM), they demonstrate that by deploying the right methodologies and techniques to the right situation you can achieve breakthrough performance. The book illustrates how to develop, organize, launch and lead a successful enterprise-wide Lean operating philosophy, from the executive suite to the shipping dock, upstream and downstream through the total value chain. It includes methods, case studies, examples, models and tools for achieving 100% improvement 100% of the time". -Business Times, Joel D. MacClaren; "When you pick up many books on Lean most of what is written is about the shop floor. This book provides a holistic total value stream approach to Lean and builds a greater appreciation of the leadership strategy, execution and soft cultural practices that contribute to success." - International Logistics Abstracts

About the Author

Terence T. Burton is President and CEO of The Center for Excellence in Operations, Inc., a management consulting firm headquartered in Bedford, New Hampshire with offices in Munich. A certified Six Sigma Black Belt, he has worked with over 300 clients in his thirty years of experience, and written eight previous books on Lean, Six Sigma, and other business subjects.

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